



Completed by: Joseph Puhr
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: SUT Fund #11

Project Name:	Concrete Replacement Program				
Brief Description:	Replacement of existing concrete assets in the Public ROW such as curbs, gutters, sidewalks, trails, etc.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		1,300,000	1,365,000	1,433,250	1,504,900	1,580,000	1,659,000	1,742,000	1,829,000	1,920,000	2,016,700	16,349,850
On-Going Maintenance												-
Total Project Costs	-	1,300,000	1,365,000	1,433,250	1,504,900	1,580,000	1,659,000	1,742,000	1,829,000	1,920,000	2,016,700	16,349,850

*Life-to-date includes any actual expenditures from start of project through July 2020 and estimates for the remainder of FY 2020

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2020 and estimates for the remainder of FY 2020

Project Name:		Concrete Replacement Program	
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)		<p>ConThe Concrete Replacement Program is responsible for the replacement of most of the concrete in the public ROW. This includes sidewalks, curbs, gutters, inlets, driveways, trails, etc... This fund also addresses issues involving trip hazards and ADA accessible routes. Without regular replacement concrete deteriorates and fails creating hazards to the walking and motoring public. Deterioration of the City's curb and gutter system can also result in improper drainage with the potential to create localized flooding of streets and adjacent properties. Routine replacement of sidewalks benefits the City's Walkability initiatives and goals. The project's success would be measured by the continued and improved efficiency of the City's sidewalk network and curb/gutter as a part of the City's drainage system. This project most significantly impacts the Strategic success factor of "Active, Connected, and Sustainable" The 2022 requested budget amount was calculated using an assumed 40 year average life span for concrete. Total curb and gutter length and sidewalk areas were based upon reasonable assumptions based on City Street Lengths. The calculations are provided below. 388,215 LF of street assumed curb and gutter on both sides. = 2 x 388,215 = 776,430 With a 40 year assumed lifespan 776,430/40= 19,410 LF. At an average cost of \$30.00/LF. 19,410 LF x \$30.00/LF = \$582,300.00.</p> <p>Similarly for sidewalk. 388,215 LF of streets with an average of 3' of sidewalk on both sides. 388,215 LF x2x3 ft = 2,329,294 SF. With a 40 year lifespan leaves 58,232 SF of replacement per year. At an average cost of \$8.37/SF this totals \$487,401.84.</p> <p>The City's paved trail network has a length of roughly 83,260' and an assumed average width of 6' which results in 499,560 SF of trail surface. The 40 year lifespan leaves 12,489 SF of trail to be replaced per year. At an average cost of \$9.95/SF this totals \$124,265.55. Driveways within the ROW are also the responsibility of the City of Golden to maintain and replace. The estimate for the number of driveways is tied to the number of water meters in the City system. There are roughly 5300 water meters and it was assumed that 80% of those would be for a home or business that has a driveway. At an average area of 100 SF within the ROW and under City responsibility this results in 424,000 SF of driveway. At the 40 year lifespan this leaves 10,600 SF to be replaced per year. At an average cost of \$12.00/SF this results in \$127,200.00 per year.</p> <p>Adding all of the totals together... \$582,300.00 + \$487,401.84 + \$124,265.55 + \$127,200.00 = \$1,321,167.39 rounded to \$1,300,000.00. We have seen a roughly 5% increase in pricing annually in recent years. This increase is reflected in 2023 and further out years.</p>	
Strategic Action Plan Success Factor(s):		Active, Connected and Sustainable – Affordable and Thriving - Quality Services	
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.		Maintaining the foundational infrastructure is the basis where the community can grow and prosper. If our foundation fails so will all that we have built upon it.	
List any obstacles for implementation			



Completed by: Joseph Puhr
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: SUT Fund #13

Project Name:	Traffic Calming/Crosswalks				
Brief Description:	Funding to accommodate the various Citizen and Staff initiated Traffic Calming projects as well as installation of new Crosswalks.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					X
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				X	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
				X	
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
			X		
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		X			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			X		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
		X			
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No X
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		X			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		X			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
		X			
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	X				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000
On-Going Maintenance												-
Total Project Costs	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Traffic Calming/Crosswalks
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>This request for funding is tied to the citizen and staff initiated requests for Traffic Calming, as prescribed by City of Golden Municipal Code, on various City streets, generally in predominantly residential areas. There is an increase in the request to calm traffic speeds and reduce traffic volumes on various streets within the City. This request would formalize the funding and allow for a response by staff to implement appropriate traffic calming measures. There are no specific projects identified at this time but the requests are frequent. Success for this project would be measured by Staff's ability to quickly address the requests that qualify under existing Municipal Code requirements. Below is the current list of street sections that qualify for traffic calming and the dates of the study that qualified them for traffic calming. Some streets have been on the list for many years. None of the street sections below have been designed so the requested funds are a staff estimate for design and construction that would likely pay for one street section per year.</p> <p>1.) North Ford Street North of Iowa 7/21/2009 2.) North Ford Street North of 2nd Street 6/10/2015 3.) 5th Street East of Rubey Drive 9/6/2013 4.) Iowa Street East of Washington 3/19/2008 5.) Illinois Street North of 23rd Street 9/8/2011 6.) Golden Hills Road West of Seacrest Street 6/17/2008 7.) Boyd Street from 7th to Plateau 4/1/2018. Additionally this fund would facilitate the installation of new crosswalks warranted under the new Crosswalk Manual by the Mobility and Transportation Advisory Board. It is being presented in the near future to City Council for formal adoption. Thereafter, there will likely be numerous locations that qualify under the new policy for crosswalk installation. Most of these new crosswalk locations will simply require an inexpensive treatment of pavement marking and signage, some locations will require additional and more costly treatments. For example some locations will require raised crosswalks, the cost of which has averaged around \$20,000 in recent years. Other locations will require flashing beacons which staff estimates roughly \$5,000 to \$10,000 depending on the cost to provide a power source to the location. The exact number, and associated costs, of qualifying crosswalk locations is unknown at this point so the expenditures presented on this page are estimates.</p>
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable & Safe, Inclusive, and Inclusive
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>Speeding vehicles in a residential setting deteriorate the liveability and safety of the neighborhood. Traffic calming to quell the speed of vehicles will directly increase the safety of the neighborhood streets thereby improving the connectivity for pedestrians and bicycles and increasing the number of citizens comfortable being active. Additionally improving crosswalks to make them safer and comfortable will increase the number of citizens willing to walk to certain destinations, directly improving the connectivity, activity, and safety of the City's pedestrian network.</p>
List any obstacles for implementation	

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Rick Muriby
Department Head Review: Rick Muriby

Responsible Department: Community & Economic Development
Fund: SUT Fund #15

Project Name:	Miscellaneous Walkability				
Brief Description:	For the past few years, City Council has funded a program entitled "Miscellaneous Walkability" intended to address missing or substandard pedestrian facilities in the community. The removal of barriers to walking and improvement of sub standard facilities benefits the community thru community health, safety, economic vitality, reduced vehicle miles travelled and neighborhood vitality.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
			x		
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
				x	
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
			x		
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
	x				
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
			x		
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue No
					x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		x			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
		x			
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
On-Going Maintenance												-
Total Project Costs	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Miscellaneous Walkability
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	For the past few years, City Council has funded a program entitled "Miscellaneous Walkability" intended to address missing or substandard pedestrian facilities in the community. The removal of barriers to walking and improvement of sub standard facilities benefits the community thru community health, safety, economic vitality, reduced vehicle miles travelled and neighborhood vitality. Council has funded this program based upon Golden Vision 2030 values and healthy community and sustainability goals. The success of this program is best measured in the short term by community comments and input regarding increased ability to utilize alternate modes from transit to biking to walking. In the long run it could also be tied to community health measures such as childhood obesity.
Strategic Action Plan Success Factor(s):	ACTIVE, CONNECTED, AND SUSTAINABLE Safe, Inclusive and Engaged Community
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	ACTIVE, CONNECTED, AND SUSTAINABLE <i>Golden thoughtfully plans to create comprehensive, connected infrastructure, services, amenities and preserve a beautiful community existing in harmony with the natural environment.</i> This fund allows the City to construct small projects throughout the community that address gaps in the sidewalk, trail and bike network that can make all the difference when it comes to safety and access within the overall pedestrian and bike network. These projects are frequently targeted to improve safety and connections in underserved and more economically challenged area of the community, and help fulfill the additional success factor of a Safe, Inclusive and Engaged Community .
List any obstacles for implementation	To date, the prime obstacles have been primarily focussed on topographic conditions that prevent reasonable ADA compliance, and sometimes property owner cooperation when right of way or easement is needed. The topographic limitations can be more difficult to overcome.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Joseph Puhr
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: SUT Fund #16

Project Name:	West Colfax Avenue Complete Streets				
Brief Description:	This project intends to make a major joint investment between the City and GURA (and CDOT grant funds) to transform West Colfax from Violet Street west to I-70 to a community based street functioning for the needs of Golden, adjacent property owners, and the regional traffic utilizing it.				
Funding Source	Existing Grant Funds Identified for Project X	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated X	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability X
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard X	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs X	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability X	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project X	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ No Safety Issue X
Project Useful Life	20+ Years With Little/No Maintenance X	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals X	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value X	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day X	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	1,200,000	3,125,000	4,375,000									8,700,000
On-Going Maintenance				10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	80,000
Total Project Costs	1,200,000	3,125,000	4,375,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	8,780,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate	1,200,000	3,125,000	3,505,000									7,830,000

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:		West Colfax Avenue Complete Streets	
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)		<p>This project intends to make a major joint investment between the City and GURA (and \$5.6 million in CDOT grant funds) to transform West Colfax from about C-470 west to I-70 to a community based street functioning for the needs of Golden, adjacent property owners, and the local and regional traffic utilizing it. The West Colfax corridor is the most important redevelopment corridor for the City economically and will play a large part in our fiscal future. Efforts by the City over time at Interplaza and by GURA and the City in recent years, notably at Gateway Village have started the vitalization process. In order to continue to catalyze private investment and address community needs for the area, it will be necessary to invest in the corridor. This includes the area from C-470 to I-70 and may also include drainage improvements, relocating or undergrounding utilities (a separate project if undergrounding occurs), pedestrian and bike and streetscape improvements, and improved access design and coordination for certain properties on the north side of the street. The project also includes a reconstruction of the Heritage Road intersection and the bike and pedestrian improvements up to Gateway Village. Maintenance costs are limited since CDOT will continue to maintain the roadway and Golden's costs would only be for any portions of the sidewalk, streetscape and drainage facilities that are not assigned to an adjacent property owner. The approved grant from CDOT is assumed to cover 80% of the basic project. Success of these phased projects would be seen with the economic success of the Colfax URA project area and increased sales tax to the City and property tax to GURA, as well as community satisfaction with improved mobility for all users. City Council's recommendation for the project comes in the form of adoption of the South Neighborhoods Plan and the West Colfax URA Plan.</p>	
Strategic Action Plan Success Factor(s):		Active, Connected and Sustainable – Affordable and Thriving - Safe Inclusive and Engaged - Respect and Relational Governance - Quality Services	
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.		<p>Active, Connected and Sustainable This project provides complete street amenities from Colfax and Violet street all the way up to I 70. There are some high speeds in this corridor so the need fore safe multimodal connections is important to fully connect the City in this area. Affordable and Thriving This improvements will open opportunities for redevelop at Heritage Square, and provide better and safer access to businesses between Zeta and Violet. Safe Inclusive and Engaged This corridor includes many people that are considered disadvantaged, and these improvements will increase the value of what they own, and provide them with more mobility. Respect and Relational Governance We are working closely with CDOT, Mile High Flood District and Jefferson County to complete this project. Quality Services This will provide a much higher level of service to every user of the corridor.</p>	
List any obstacles for implementation		<p>The project design and implementation must follow CDOT grant and design requirements.</p>	

Finance Use Only	
Date	
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Dan Hartman
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: SUT Fund #17

Project Name:	Rimrock Dr. Sidewalk addition				
Brief Description:	Redesign Rimrock Dr. from South Golden Rd about 1250 feet east to better serve the needs of area residents. There are currently no sidewalks.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					X
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				X	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					X
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
				X	
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		X			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
	X				
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	X				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
			X		No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
	X				
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		X			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
		X			
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	X				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		6,500	550,000									556,500
On-Going Maintenance												-
Total Project Costs	-	6,500	550,000	-	-	-	-	-	-	-	-	556,500

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Rimrock Dr. Sidewalk addition
<div>Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)</div>	<div>The section of Rimrock Dr. from the Rimrock subdivision west to South Golden Road currently does not have any sidewalks. This connection from the neighborhood to South Golden Road is important to neighbors. There is a also a Jefferson County Open Space trail up South Table Mountain about halfway through this section providing access to open space, which Open Space is improving. This section of road will need to be reconstructed narrowing the road to fit sidewalks, due to drainage and access grading.</div>
Strategic Action Plan Success Factor(s):	
<div>Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.</div>	<div>6</div>
<div>List any obstacles for implementation</div>	

Finance Use Only

Received by Finance Department	Date
Reviewed by City Manager:	



Completed by: Dan Hartman
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: SUT Fund #19

Project Name:	Heritage Road and US 6 Interchange Design				
Brief Description:	The City is planning future improvements along the US 6 and SH 93 Corridor. These improvements are found in the Golden Plan. It is thought that the Heritage Road interchange is the most likely candidate. This project is design only. A federal transportation grant has been approved for the project with part of the local match supplied by Jefferson County.				
Funding Source	Existing Grant Funds Identified for Project X	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated X	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard X	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs X	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability X	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project X	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue No
Project Useful Life	20+ Years With Little/No Maintenance X	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals X	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value X	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day X	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	107,673	1,592,327	-	-	-	-	-	-	-	-	-	1,700,000
On-Going Maintenance												-
Total Project Costs	107,673	1,592,327	-	-	-	-	-	-	-	-	-	1,700,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate	1,200,000	1,050,000	-	-	-	-	-	-	-	-	-	2,250,000

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Heritage Road and US 6 Interchange Design
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>The City is planning future improvements along the US 6 and SH 93 Corridor. These improvements are found in the Golden Plan. This plan was developed over many years with thousands of public comments over dozens of meetings. The plan was first adopted in 2004, and updated in 2013. These projects are included in an MOU with CDOT that describe the scope and type of improvements, and when they can occur. Which project in the Golden Plan might get funded, and when it will occur is not known, but the CDOT led regional Planning and Environmental Linkage (PEL) study completed in the spring of 2018 prioritized projects in the Golden Plan along SH93 and the interchange at Heritage Road and US 6. It is thought that the most likely project is the intersection at Heritage Rd, which has been included in the project list for the 2018 funding ballot issue. This budget item provides for an improvement to the Heritage Road and US 6 interchange that would be similar to the US 6 and 19th Street interchange. This phase is for design only. The project assumes 80% of the cost to be funded through an approved DRCOG grant and 5% as a contribution from Jefferson County.</p>
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable - Safe Inclusive and Engaged - Respect and Relational Governance - Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>Active, Connected and Sustainable - The project removes the barrier of US 6 at Heritage Rd so pedestrians, bikers and other nonvehicular users have a safe and easy connection across US 6, Heritage and Jefferson County Pkwy. Safe Inclusive and Engaged - This projected connects safely some of Goldens more disadvantaged residents to county services and transit. Respect and Relational Governance The city has worked very closely with CDOT, Jefferson County and DRCOG as we have developed the design. We have a team that has built a strong bond and respect for each other. Quality Services The project will provide exceptional service to the public.</p>
List any obstacles for implementation	<p>With the approved grant funds totaling 85% of the design project cost, there are no known obstacles for the design phase. The timing of construction is an unknown and construction funding is an obstacle. However, having the design complete is a significant advantage.</p>



Completed by: Joseph Puhr
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: SUT Fund #20

Project Name:	8th Street Redesign				
Brief Description:	Redesign 8th Street from Washington to Briarwood Drive to better serve the needs of area residents.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					X
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				X	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					X
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
				X	
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		X			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
	X				
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	X				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
			X		No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
	X				
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		X			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
		X			
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	X				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		-	-	-	-	-	-	120,000	1,107,813	-	-	1,227,813
On-Going Maintenance												-
Total Project Costs	-	-	-	-	-	-	-	120,000	1,107,813	-	-	1,227,813

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	8th Street Redesign
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>Recent development along 8th Street prompted area residents to express concern over the existing design of 8th Street with particular emphasis pedestrian connectivity as well as safety concerns at intersections. In response, staff initiated a public outreach effort to determine what citizens desired in a potential redesign of the 8th Street Corridor. The end result was a preliminary design that enhance pedestrian connectivity and intersection safety. The design consultant estimated final costs for the chosen design and the requested funds reflect said EOC. This request assumes a design effort and additional public outreach in 2022 and construction in 2023.</p>
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable & Safe, Inclusive, and Engaged
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>The proposed improvements to 8th Street will improve pedestrian connectivity and will therefore directly improve the success factors of Active, Sustainable and Safe. Additionally the proposed traffic calming elements will improve the liveability and safety of 8th Street.</p>
List any obstacles for implementation	

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #22

Project Name:	City Hall Equipment Replacement				
Brief Description:	Building components such as HVAC, pumps, motors, roofing, carpet have a useful life. The useful life assigned can be anywhere from 5-30 years in length. The items listed per year are those that are at or beyond their useful life.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name) SUT	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☒ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		15,750	67,000	22,300	10,250	32,000	10,000	15,000	125,000	25,000	75,400	397,700
On-Going Maintenance		12,000	12,000	13,000	13,000	13,500	13,500	14,000	14,500	15,000	15,500	136,000
Total Project Costs	-	27,750	79,000	35,300	23,250	45,500	23,500	29,000	139,500	40,000	90,900	533,700

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	City Hall Equipment Replacement
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	In the year 2022 the City Hall IT Room air conditioning will have reached it's usefull life of 12 years. This is a mini split system and one of two in this IT equipment room. Typically mini split systems do not have the longevity of the larger roof top units. Cost of this upgrade is \$15,750. This request supports energy efficiency sustainability goals.
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable
Describe how this project connects to and supports Stragetic Action Plan success factor(s) identified above.	This request addresses the integrity of the City infrastructure and maintaining assets. Replacing the air conditioning units in the IT equipment room also ensures proper temperature for computer equipment. New air conditioning units will aid to the sustainability goals as newer equipment is more efficient with cost savings and consumption of fuel whether fossil, solar or wind.
List any obstacles for implementation	Subject to fund availability.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #22

Project Name:	Police Department Building Equipment Replacement & Upgrade				
Brief Description:	The Police Department building equipment & aesthetics are replaced and upgraded at regular intervals based on its condition and useful life. The CIP equipment may include items that are crucial to the life of the building such as HVAC units, roofing, boilers, skylights, HVAC controls, carpeting, paint, exhaust fans, garage door and etc.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		75,000	36,900	20,500	8,500	4,500	50,000	10,000	33,000	15,000	21,200	274,600
On-Going Maintenance		16,000	16,000	16,500	16,500	17,000	17,000	17,500	17,500	18,000	18,000	170,000
Total Project Costs	-	91,000	52,900	37,000	25,000	21,500	67,000	27,500	50,500	33,000	39,200	444,600

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Police Department Building Equipment Replacement & Upgrade
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The projects for the Police Department are essentials for the upkeep of the building to avoid costly repairs and deterioration of the building. The projects are based on a 10 year plan. In 2022 the roof over PD is scheduled for replacement at a cost of \$75,000. The police department's roof was one that did not need replacing when many of the others were changed out due to the major hail storm of 2018. The roof will be 24 years old in 2022. It has had been a very good roof as the EPDM roofing usual don't last that many years. This request supports energy efficiency sustainability goals.
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	This request addresses the integrity of the City infrastructure and maintaining assets.
List any obstacles for implementation	Without the continual upgrade and replacement of equipment it will fail. Roofing membrane must be replaced at regular intervals to insure that the decking and the insulation is not damaged due to leaks. Any time you have decking and insulation damage it boosts the repair costs up substantially.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #22

Project Name:	Fire Stations Facility Equipment Replacement				
Brief Description:	There are four fire stations that require regular equipment replacements in order to keep the buildings in working order and appearance. The CIP equipment will include items crucial to the life of the building such as HVAC units, boilers, roofing, skylights, HVAC controls, carpeting, elevator, exhaust fans and garage doors				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		40,000	47,100	12,500	5,500	23,000	8,000	4,500	7,800	20,000	33,200	201,600
On-Going Maintenance		12,500	12,500	13,000	13,000	13,500	13,500	14,000	14,000	14,500	14,500	135,000
Total Project Costs	-	52,500	59,600	25,500	18,500	36,500	21,500	18,500	21,800	34,500	47,700	336,600

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Fire Stations Facility Equipment Replacement
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The project for the fire station is primarily on going equipment replacements in order to keep the building structures to optimal aesthetic and functionally pleasing conditions. Without the on going upgrades the buildings will deterate and be no value to the City or require higher costs to bring the buildings up to working/living conditions. In 2022 fire station #21 will require the replacement of HVAC roof top units #3 and #4, as their usefull life is nearing the end. (\$40,000) The figures in this form covers one of the four fire stations. The other three stations do not see any major capital improvements, seeing as Station 24 was upgraded in 2019-20 and the other two are primarily equipment storage. This goal supports the energy efficiency sustainability goals.
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable
Describe how this project connects to and supports Stragetic Action Plan success factor(s) identified above.	This request address the integrity of the City infrastructure and maintaing assets through being active and connected to the building and equipment needs. Contributes to the "Sustainability" goals by providing newer updated equipment which assists in fuel savings and maintenance of the equipment as well as the environment of the building.
List any obstacles for implementation	As with all of the City's facilities, equipment must be maintained and replaced when it's useful life is over. If this is not done on a regular basis the equipment will eventually fail to a point where the regular maintenance and replacement will cost more money to the City. Purchasing of equipment and labor escalates each year.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #22

Project Name:	Museum Buildings Equipment Replacement & Upgrade				
Brief Description:	The Museum buildings include the History Center and the History Park. Equipment and maintenance upgrades are scheduled on regular intervals based on it's condition and useful life. The CIP equipment may include items that are crucial to the life of the building such as HVAC units, roofing, boilers, skylights, HVAC controls, carpeting, paint, exhaust fans, and etc.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☒ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		25,000	25,000	3,000	-	-	10,000	5,000	35,000	8,000	40,000	151,000
On-Going Maintenance		11,000	11,000	11,500	11,500	12,000	12,000	12,500	12,500	13,000	13,000	120,000
Total Project Costs	-	36,000	36,000	14,500	11,500	12,000	22,000	17,500	47,500	21,000	53,000	271,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Museum Buildings Equipment Replacement & Upgrade
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>The projects for the Museum structures are essential for the upkeep of the building to avoid costly repairs and deterioration of the building. The projects are based on a 10 year plan. Project for 2022 is the replacement of HVAC Unit #3. Like Unit # 1, unit #2 it is over 20 years old (original). Unit cost will be at \$25,000.</p>
Strategic Action Plan Success Factor(s):	Active Connected and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>The Facilities division has been actively connected to the needs at the History Center in regards to the equipment on the roof and the environmental effects of the building. Actively watching and inquiring as to the long term longevity of the building as a museum. As the building appears to be staying as a museum the integrity of the building infrastructure and maintenance of it assets must be maintained through periodic equipment replacement. By replacing with newer more efficient equipment it will assist in the City's sustainability goals, the savings in maintenance and fuel costs.</p>
List any obstacles for implementation	<p>There have been problems finding parts as this system is obsolete.</p>

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #22

Project Name:	Public Works Building Equipment Replacement & Upgrade				
Brief Description:	The Public Works building equipment & aesthetics are replaced and upgraded at regular intervals based on it's condition and useful life. The CIP equipment may include items that are crucial to the life of the building such as HVAC units, boilers, skylights, HVAC controls, carpeting, paint, exhaust fans and etc.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		35,000	12,000	20,500	8,500	4,500	25,000	18,000	7,250	8,000	55,900	194,650
On-Going Maintenance		5,000	5,500	5,500	6,000	6,000	6,500	6,500	7,000	7,000	7,500	62,500
Total Project Costs	-	40,000	17,500	26,000	14,500	10,500	31,500	24,500	14,250	15,000	63,400	257,150

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Public Works Building Equipment Replacement & Upgrade
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The projects for the Public Works Building are essentials for the upkeep of the building to avoid costly repairs and deterioration of the building. The projects are based on a 10 year plan. The following equipment and upgrades are on the 10 year plan for 2022. All of the equipment and accessories are original with some starting to use up their useful life. In 2022 the mechanical equipment will need to be replaced by replacing HVAC Roof Top unit #1 at a cost of \$35,000. This request supports the energy efficiency sustainability goals.
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	This request assists in the City's "Sustainability" goals through the replacement of older equipment to newer more efficient equipment resulting in cost savings in maintenance and fuel as well as cutting down on the use of energy whether fossil, solar or wind. Also this request addresses the integrity of the City infrastructure and maintaining its assets.
List any obstacles for implementation	This is a relatively new building so there are not any major obstacles except for an inconvenience of a few days while equipment replacements are found and installed. Once we hit year 2022 obstacles will be getting equipment in a timely manner since the replacements of RTU's will need advanced ordering.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #22

Project Name:	IT/Environmental Building Equipment Replacement & Upgrade				
Brief Description:	The equipment in this building is well over 20 years old, without replacement we will see increasing maintenance costs and equipment failure. The equipment is designed for a 10 year life span. Without replacement we could be in an emergency situation without heat or cooling in parts of the building.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
			x		
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
		x			
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
				x	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
				x	No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
			x		
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		30,000	11,190	5,250	13,000	3,500	3,500	6,250	13,500	20,200	32,500	138,890
On-Going Maintenance		8,000	8,000	8,500	8,500	9,000	9,000	9,500	9,500	10,000	10,000	90,000
Total Project Costs	-	38,000	19,190	13,750	21,500	12,500	12,500	15,750	23,000	30,200	42,500	228,890

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	IT/Environmental Building Equipment Replacement & Upgrade
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The projects for the IT/Environmental building are essential for the upkeep of the building to avoid costly repairs and deterioration of the buildings. The projects are based on a 10 year plan. The equipment and upgrades are on the 10 year plan for 2022. The project is for a replacement of an existing water boiler that heats all the building for IT, Environmental Lab & offices as well as the Water Treatment Plant offices. The boiler is nearing it's 10 year life span and causing increasing maintenance cost, Boiler replacement is \$30,000 the year 2022. This request supports the building efficiency sustainability goals.
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	This request addresses being connected to the internal customers and provide pro-active measures to provide a quality and pleasing work setting. Newer equipment provides more efficiency and will help maintain or improve the ability to meet the sustainability goals through the cost savings of fuel and maintenance.
List any obstacles for implementation	

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #22

Project Name:	City Shops Building Equipment Replacement & Upgrade				
Brief Description:	The City Shops consists of six structures that are on a 10-year maintenance and replacement program. All items have a 10 to 20 year life span and need to be replaced when their useful life is at its end or if the maintenance cost get too high. Common replacement equipment includes: pumps, motors, garage doors, hot water heaters, and HVAC systems & controllers.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		117,000	53,550	15,250	8,000	22,000	5,000	21,000	20,000	25,000	46,000	332,800
On-Going Maintenance		9,000	9,500	9,500	10,000	10,000	10,500	10,500	11,000	11,000	11,500	102,500
Total Project Costs	-	126,000	63,050	24,750	18,000	32,000	15,500	31,500	31,000	36,000	57,500	435,300

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	City Shops Building Equipment Replacement & Upgrade
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>The projects for the City Shops are essential for the upkeep of the building to avoid costly repairs. The projects are based on a 10 year replacement plan. In 2022 the Roof Top HVAC system is scheduled for replacement on the shops building at a cost of \$117,000. This request supports energy efficiency sustainability goals.</p>
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>This request addresses several areas: 1. Maintaining City infrastructure and mantining assets 2. Staying connected with internal and external customers by keeping the building environment clean and comfortable. 3. Assisting the sustainability goals by upgrading to more efficient equipment with cost savings and reduction in fuel consumption whether fossil, solar or wind.</p>
List any obstacles for implementation	<p>Like any maintenance preventative maintenance and equipment replacement must be done on a regular basis to prolong its life. Even performing preventative maintenance there comes a time when the costs to repair are too costly and the equipment comes to the end of its useful life. By trying to prolong its life the replacement may cost you more money in maintenance and when you do replace the labor and equipment cost have escalated. Pressing the life of a piece of equipment can also cause an emergency situation when the equipment fails.</p>

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Debbie Testroet
 Department Head Review: Jerry Stricker, Interim Fire Chief

Responsible Department: Fire
 Fund: SUT Fund #24

Project Name:	Fire Station Improvements				
Brief Description:	Funding to support scheduled maintenance and repairs to Golden Fire Department facilities, including Fire Station 21 and Station 24.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029*	2030	2031	Total
Project Costs	125,000	100,000	-	-	75,000	-	-	-	7,300,000	-	-	7,600,000
On-Going Maintenance												-
Total Project Costs	125,000	100,000	-	-	75,000	-	-	-	7,300,000	-	-	7,600,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

*Unfunded

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Fire Station Improvements
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>STATION 1: The station has reached 12 years of service and is requiring some normal wear and tear upgrades to a building of this age. It is an industry standard to remove carpet from fire station living quarters to eliminate the possibility of MRSA and COVID contaminants that have occurred in many fire stations nationwide. Therefore, carpet will need to be removed in Fire Station 1 living quarters, watch office and the administrative offices and replaced with a laminate or wood product. Maintenance and repairs to the apparatus bay doors are an ongoing expense. These repairs and upgrades will assist in preserving the 40-50 year life span of Station 1.</p> <p>STATION 4: The station was built in 1983 and the Department has outgrown the facility. Living quarters to accommodate a 24/7 shift program, live-in firefighters, and an EMS staff continue to drive this project. Currently the existing station houses one AMR ambulance crew of two personnel on duty 24/7 and sporadic shift firefighters throughout the week. The Administrative Duty Firefighter is assigned to FS 24. Living facilities have been remodeled and are adequate for 5-6 career or volunteer firefighters working the shift schedule. The 2021 project request includes upgraded kitchen electrical (more outlets) and sink plumbing strong enough to clean dishes, new bathrooms to include water saving toilets, new showers and sinks, flooring and paint (estimated at \$65,000), and upgraded electrical and plumbing to accommodate a gear extractor which will increase the life of our members and their safety equipment. In 2021 we are asking for an additional \$100,000 to remodel the bathrooms and upgrade plumbing and electrical to accommodate more kitchen outlets and the gear washer. NOTE: This is still ongoing and we are using carry over funds to assist in the completion of paying for the project.</p>
Strategic Action Plan Success Factor(s):	1. Safe, Inclusive and Engaged, 2. Quality Services 3. Affordable and Thriving
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Station 24 began an overdue upgrade in 2019 to include the remodel of the living area with the potential to bring in Shift Volunteer firefighters and/or Live-In firefighters. This was the first phase of the transformation of St 24. Currently underway is the renovation of the existing men's and women's restrooms into two unisex full service bathroom facilities to include one being ADA accessible to be in line with the city's ADA based policies. These improvements are intended to enhance the quality services by being able to recruit and retain volunteer firefighters who will be more comfortable living or doing shifts in a modern and up-to-date fire station that is also designed to be inclusive to the needs of the modern workforce in District II.
List any obstacles for implementation	Obstacles include the current COVID based supply chain and workforce shortage issues that may effect the timing of carrying out the renovation. This situation may also effect the current funding allocated based on simple supply and demand economics.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Keith Isenberger
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #25

Project Name:	Golden Community Center Exterior Painting				
Brief Description:	The paint is the original color as when the building was built and is impregnated in the stucco. The building needs a fresh look as well as a preventative maintenance coat to protect the life span and integrity of the stucco.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	x				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
			x		No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
			x		
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
					x
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
	x				
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		75,000										75,000
On-Going Maintenance												-
Total Project Costs	-	75,000	-	-	-	-	-	-	-	-	-	75,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden Community Center Exterior Painting
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	Currently the Golden Community Center (GCC) is nearing 26 years in age and has never been painted. The original color was mixed in with the stucco material and normally has a longer life than regular painting. Exterior painting is expected to last 15 years and the color has remained on the GCC for 25 years. The color has seen it's natural life and in need of a fresh coat of paint. When spray painting stucco it normally takes 1/3 more paint as you need to back spray. The high cost is also attributed to the many windows, the height of the building and the surrounding terrain which will take a considerable amount of ladder work. Maintaining the integrity of city assets supports our award-winning status as a National Recreation and Parks Association Gold Medal Winner.
Strategic Action Plan Success Factor(s):	Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	New exterior paint helps maintain the integrity of the Golden Community Center (GCC) and supports quality services. Strategic Action 2.0 Maintain existing integrity to all City Parks includes the GCC. It is part of the department's replacement plan.
List any obstacles for implementation	Fund availability.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Becky Richmond
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #25

Project Name:	Community Center Improvements - Repair and Maintenance				
Brief Description:	Capital Improvement Plan at the Golden Community Center				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		275,800	287,000	269,000	241,200	287,000	275,000	275,000	275,000	275,000	275,000	2,735,000
On-Going Maintenance												-
Total Project Costs	-	275,800	287,000	269,000	241,200	287,000	275,000	275,000	275,000	275,000	275,000	2,735,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Community Center Improvements - Repair and Maintenance
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>2022 Planned Improvements</p> <ul style="list-style-type: none">- Pool Spa Circulation Pump: \$10,600 (Staff Estimate)- Leisure Pool Pump: \$15,600 (Staff Estimate)- Pool Activities Pump: \$15,600 (Staff Estimate)- Air Handling Unit #6: \$54,500 (Contractor Estimate)- Air Handling Unit #7: \$54,500 (Contractor Estimate)- Facility PA System Update: \$50,000 (Staff Estimate)- Kitchen Remodel: \$75,000 (Staff Estimate) <p>2023 Planned Improvements</p> <ul style="list-style-type: none">- 10th Street Automatic Door Replacement: \$15,000 (Contractor Estimate)- Kitchen Cabinet & Counter Replacement: \$50,000 (Staff Estimate)- Kitchen Equipment Replacement: \$25,000 (Staff Estimate)- Banquet Room Hardwood Floor Replacement: \$102,000 (Staff Estimate)- Group Fitness Studio & Weight Room Improvements: \$95,000 (Staff Estimate) <p>2024 Planned Improvements</p> <ul style="list-style-type: none">- Parking Lot Light Replacements: \$182,000 (Staff Estimate)- Lap Pool Boiler Tube Sheet Replacement: \$8,500 (Contractor Estimate)- Leisure Pool Boiler Tube Sheet Replacement: \$8,500 (Contractor Estimate)- Group Exercise Room Hardwood Floor Replacement: \$70,000 (Staff Estimate) <p>2025 Planned Improvements</p> <ul style="list-style-type: none">- Community Center Carpet Replacement: \$145,000 (Contractor Estimate)- Aquatics Roll Up Door Replacement: \$21,200 (Staff Estimate)- Aquatics Ceiling Refinish: \$75,000 (Staff Estimate)
Strategic Action Plan Success Factor(s):	Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>This request addresses the Recreation Division's ability to provide quality, safe services to the community and maintain existing infrastructure. The Community Center serves residents and visitors with quality programs and amenities with a focus on equity and cost recovery. Maintaining building infrastructure and completing updates of amenities supports both of those goals.</p>
List any obstacles for implementation	Fund Availability

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Becky Richmond
 Department Head Review: Rod Tarullo

Responsible Department: Parks & Recreation
 Fund: SUT Fund #25

Project Name:	Golden Community Center - Functional Fitness Zone				
Brief Description:	Remove the climbing wall at the Golden Community Center and replace with a functional fitness zone that supports personal training, adult fitness and memberships.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					X
New/Additional Revenue Generated	Significant Ongoing Revenue Source X	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability X
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue X
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs X	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact X	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served X	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance X	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance X	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals X	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value X	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day X	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		100,000	60,000									160,000
On-Going Maintenance						500				500		1,000
Total Project Costs	-	100,000	60,000	-	-	500	-	-	-	500	-	161,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate		5,000	20,000	22,000	22,000	25,000	25,000	28,000	28,000	31,000	31,000	237,000

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden Community Center - Functional Fitness Zone
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>2022: Remove the climbing wall at the GCC and replace with a fitness zone that includes modern equipment for functional fitness exercises, classes and personal training which includes new flooring for that space. Selected pieces of existing circuit would also be replaced with similar but smaller footprint pieces.</p> <p>2023: Extend the new flooring through the rest of the weight room to include a new layout by removing the cubbies making the entire space more flexible.</p> <p>The climbing wall at the GCC can't compete with a facility like Earth Treks. The current wall is also due for a refinished surface and repairs but due to it's small size, staff are unable to find a company willing to complete such a small job. That leaves replacement at a minimum of \$75,000 as the best option. While taking down the wall and creating a functional fitness space is more expensive up front, it creates opportunity for high margin fitness classes and personal training sessions along with appealing to a younger adult demographic that the GCC isn't currently attracting for annual memberships and admissions. Post-COVID there is no climbing program as there are no climbing instructors still on payroll. This would be the ideal time to make a change. This would create increased personal training revenue and pass sales. Climbing wall revenue has steadily declined the last few pre-pandemic years. In 2019, the climbing wall produced \$4,492 in revenue with a cost recovery of 81%. The first full year of a functional fitness zone is projected to bring in \$20,000 in additional personal training revenue at a cost recovery of 800%. Projected revenues are based on added HIIT/TRX/Small group functional training classes and not on any additional memberships sold or private personal training increases which would be likely with an addition like this.</p>
Strategic Action Plan Success Factor(s):	Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>This request addresses the Recreation Division's ability to provide quality, safe and modern services to the community. The Community Center serves residents and visitors with quality programs and amenities with a focus on equity and cost recovery. As trends change, amenities will need to be updated to continue to provide the healthy activities and engagement that the community expects from the Community Center. Completing these updates also supports both equity and cost recovery.</p>
List any obstacles for implementation	<p>Fund availability. Work would have to be scheduled to align with a GCC maintenance closure week to minimize disruptions and reduce overall closure time needed to complete the work. That also accounts for the two phases and two year implementation.</p>

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Becky Richmond
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #25

Project Name:	Golden Community Center Improvements - Locker Room Remodel				
Brief Description:	Remodel of the Men's, Women's & Family Locker Rooms at the Golden Community Center				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs					400,000							400,000
On-Going Maintenance												-
Total Project Costs	-	-	-	-	400,000	-	-	-	-	-	-	400,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden Community Center Improvements - Locker Room Remodel
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	Remodel the men's, women's & family locker rooms at the Community Center. The locker rooms are very heavily used and receive a tremendous amount of wear and tear. Staff projects that in 2025, the locker rooms will be sorely in need of a refresh to include tile, grout, fixtures, lockers and overall layout to suit the needs of the community at that time. Additional safety features and improvements for individuals with disabilities could be added at that time as well as sustainability features including low flow water fixtures, shower timers, etc. This project could further support JEDI initiatives through design with an eye towards inclusive spaces where everyone feels comfortable changing and showering in a space that is most in line with their identity.
Strategic Action Plan Success Factor(s):	Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	This request addresses the Recreation Division's ability to provide quality, safe services to the community. The Community Center serves residents and visitors with quality programs and amenities with a focus on equity and cost recovery. Maintaining infrastructure and amenities and including elements of progressive design for accessibility and inclusivity supports both of those goals.
List any obstacles for implementation	Fund Availability

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Nathan Richie
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #26

Project Name:	Golden History Museum - Pearce-Helps Cabin Roof				
Brief Description:	Reroof the Pearce Cabin with new cedar shake shingles in historic fashion.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
				x	
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
		x			
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
		x			No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		x			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
	x				
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		20,000										20,000
On-Going Maintenance												-
Total Project Costs	-	20,000	-	-	-	-	-	-	-	-	-	20,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden History Museum - Pearce-Helps Cabin Roof
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>Project Description: Reroof the historic 1873 Pearce-Helps Cabin. Existing roof is a “faux-shake” shingle with a tarpaper backing. New roof should be made from cedar shake shingles using historic application methods.</p> <p>Justification: The existing roof has been in place since the buildings were relocated to the park in the 1990s and is nearing the end of its functional life. The present materials are historic in appearance, but actually a faux shake shingle product that was donated. When completed again, the roof should be shingled using cedar shakes in an historic application.</p> <p>Measure of Success: Completion of roof; preservation of popular historic asset that is visited daily. Updating the roof of the cabin will maintain the integrity of city-owned assets in the Golden History Park, supporting the Strategic Plan.</p>
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>The buildings, grounds and artifacts of the Golden History Park are cultural resources that embody Golden's heritage and are defining characteristics of the city. The History Park is the highest visited attraction in Golden with more than 160,000 visitors annually. The park is a draw for both tourists and locals to the downtown corridor boosting visitation and downtown shopping. The Park is also home to beloved community programs like Hands on History Summer Camp for children and Olde Golden Christmas events. The sensitive buildings are more than a century and a half old and require continuous maintenance to preserve the structures. The current roof of the Pearce Cabin is nearly 30 years old and is reached the end of its functional life. The building must be reroofed to maintain its structural integrity and to be safe for public access</p>
List any obstacles for implementation	None

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Nathan Richie
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #26

Project Name:	Golden History Museum - Guy Hill School House Roof				
Brief Description:	Reroof the Pearce Cabin with new cedar shake shingles in historic fashion.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
				x	
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
		x			
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
		x			No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		x			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
	x				
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs			20,000									20,000
On-Going Maintenance												-
Total Project Costs	-	-	20,000	-	-	-	-	-	-	-	-	20,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden History Museum - Guy Hill School House Roof
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>Project Description: Reroof the historic 1876 Guy Hill Schoolhouse. Existing roof is a “faux-shake” shingle with a tarpaper backing. New roof should be made from fire retardant cedar shakes using historic application methods.</p> <p>Justification: The existing roof has been in place since the buildings were relocated to the park in the 1990s and is nearing the end of its functional life. The present materials are historic in appearance, but actually a faux shake shingle product that was donated. When completed again, the roof should be shingled using cedar shakes in an historic application.</p> <p>Measure of Success: Completion of roof; preservation of popular historic asset that is visited daily. A new roof will maintain the integrity of the building in support of the Strategic Plan.</p>
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>The buildings, grounds and artifacts of the Golden History Park are cultural resources that embody Golden's heritage and are defining characteristics of the city. The History Park is the highest visited attraction in Golden with more than 160,000 visitors annually. The park is a draw for both tourists and locals to the downtown corridor boosting visitation and downtown shopping. The Park is also home to beloved community programs like Hands on History Summer Camp for children and Olde Golden Christmas events. The sensitive buildings are more than a century and a half old and require continuous maintenance to preserve the structures. The current roof of the Guy Hill Schoolhouse is nearly 30 years old and is reached the end of its functional life. The building must be reroofed to maintain its structural integrity and to be safe for public access.</p>
List any obstacles for implementation	None

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Nathan Richie
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #26

Project Name:	Golden History Museum - Pearce Cabin Barn Roof				
Brief Description:	Reroof the Pearce Cabin with new cedar shake shingles in historic fashion.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
				x	
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
		x			
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
		x			No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		x			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
	x				
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs			20,000									20,000
On-Going Maintenance												-
Total Project Costs	-	-	20,000	-	-	-	-	-	-	-	-	20,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden History Museum - Pearce Cabin Barn Roof
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	Project Description: Reroof the historic 1900 Pearce Ranch Barn. Existing roof is a "faux-shake" shingle with a tarpaper backing. New roof should be made from fire retardant cedar shakes using historic application methods. Justification: The existing roof has been in place since the buildings were relocated to the park in the 1990s and is nearing the end of its functional life. The present materials are historic in appearance, but actually a faux shake shingle product that was donated. When completed again, the roof should be shingled using cedar shakes in an historic application. Measure of Success: Completion of roof; preservation of popular historic asset that is visited daily. A new roof will maintain the integrity of the building at the Golden History Park in support of the Strategic plan.
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	The buildings, grounds and artifacts of the Golden History Park are cultural resources that embody Golden's heritage and are defining characteristics of the city. The History Park is the highest visited attraction in Golden with more than 160,000 visitors annually. The park is a draw for both tourists and locals to the downtown corridor boosting visitation and downtown shopping. The Park is also home to beloved community programs like Hands on History Summer Camp for children and Olde Golden Christmas events. The sensitive buildings are more than a century and a half old and require continuous maintenance to preserve the structures. The current roof of the 1900 Pearce Ranch Barn is nearly 30 years old and is reaching the end of its functional life. The structure must be reroofed to maintain its structural integrity, to be safe for public access, and to protect the items stored inside the building.
List any obstacles for implementation	None.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Nathan Richie
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #26

Project Name:	Golden History Museum - Creek Entrance Vestibule and ADA Improvements				
Brief Description:	Construct new ADA compliant vestibule on the Creekside entrance to the Golden History Museum.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
		x			
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
				x	
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
	x				
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
		x			
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
	x				
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
	x				
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
	x				
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs			50,000									50,000
On-Going Maintenance												-
Total Project Costs	-	-	50,000	-	-	-	-	-	-	-	-	50,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden History Museum - Creek Entrance Vestibule and ADA Improvements
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	Build a new airlock vestibule with ADA accessible double doors on Creekside entrance of the museum. When the Golden Library (now Golden History Museum) building was constructed in 1970, the facility predated the Clear Creek trail. Over subsequent years, the south-facing plate glass window was retrofitted with a single door leading to a new patio and sidewalk. Today, the Museum's Creekside Entrance has become the building's de facto main entrance. Approximately 80% of the museum's visitors enter and exit from the Creekside. In 2021, the Creekside entrance was improved with a new stairway, expanded terrace, and new ADA ramps which has significantly improved the visibility and appearance of the building. However, the Creekside Entry is not ADA compliant. Furthermore, the Creekside entry lacks a vestibule to prevent heat and cooling loss as well as preventing insect and debris from entering. A new vestibule would provide appropriate double-door ADA access, be energy efficient, and mitigate pests. Measures of success include enhanced building accessibility for disabled persons; mitigation of heat and cooling loss year-round; enhanced UV protection for objects in the museum; and pest prevention.
Strategic Action Plan Success Factor(s):	Safe, Inclusive and Engaged
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Being accessible to disabled individuals and complying with the Americans with Disabilities Act (ADA) is an important part of being a safe, inclusive and engaged community. As one of the most publically accessible and visible City buildings in Golden, the History Museum needs to have an ADA accessible doorway on its busy creekside entrance. Building a vestibule also improves the building's sustainability by preventing heat and cooling loss as well as mitigating pests.
List any obstacles for implementation	None

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Nathan Richie
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #26

Project Name:	Golden History Museum - Collections Storage Facility				
Brief Description:	Design and build new climate-controlled collections storage facility.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs				750,000								750,000
On-Going Maintenance												-
Total Project Costs	-	-	-	750,000	-	-	-	-	-	-	-	750,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Golden History Museum - Collections Storage Facility
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	Construct a new artifact collections storage facility that complies with national collections standards including climate control, fire suppression, security, and accessibility. The addition of a quality collection storage facility would contribute to the integrity of the Museum and the high standards of City-owned assets. Golden History Museum & Park cares for the City's collection of more than 16,000 historic artifacts. Objects include furnishings, clothing, paper archives, photographs, machinery, tools and other objects related to the City's development. Objects are presently stored in two non-contiguous 1,000 sq ft office spaces in Denver West. The facilities are presently donated in-kind by the landlord in a month-to-month agreement that was arranged prior to the museums becoming a City division. While the donation of space is highly valuable to the City, the arrangement is not long term and could be terminated with little to no notice, necessitating the museum to find new housing immediately. Additionally, the space does not meet museum standards for collections care as it lacks climate control, fire suppression, limited secured access, and internet connectivity. A new collections facility would include all of those components as well as be contiguous to the museum space for easy and safe movement of historic objects and have a freight elevator and/or loading dock for large and bulky objects. A new space would also ideally accomodate at least 20 years of collections growth. Artifact collections storage is a looming and avoidable crisis for the city. While the donated space arrangement is not in immediate peril, the City could face eviction with short notice, forcing a scramble for space, a hasty move, and an unresolved problem. Investing in a new, standard storage facility would allow the City to have a planful and smooth move. A facility that meets national standards would also allow GHM to achieve accreditation by the American Alliance of Museums--something the division will be unable to attain until after the collections storage situation is resolved. Measures of success include the full review and evaluation of the museum collection prior to move, recommendations for deaccession to improve the collection, thorough inventory and tracking of collection, and increased organization and accessibility of objects. This project would not directly generate revenue. However, there are a handful of grant opportunities the City could apply for to underwrite constructing a storage facility, evaluating and preparing the collection for move, or underwriting the salary of an existing or temporary staff member to manage the project.
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Protection of the City's historic artifact collection is imperative for its long term preservation and sustainability. The present scenario where objects are stored in donated private space that is minimally secured and not climate controlled is a significant hazard to the collection.
List any obstacles for implementation	

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Deputy Chief Joe Harvey
 Department Head Review: Chief Bill Kilpatrick

Responsible Department: Police
 Fund: SUT Fund #31

Project Name:	Police Evidence Storage				
Brief Description:	The Police Department is in need of a more permanent and long-term solution for evidence and property storage				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	100,000			750,000								850,000
On-Going Maintenance												-
Total Project Costs	100,000	-	-	750,000	-	-	-	-	-	-	-	850,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Police Evidence Storage
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The Police Department is in need of a long-term permanent solution for the safe, secure and temperature controlled storage of evidence and found property. The department currently rents three storage units at Golden Storage. An electric gate with code pad secures this facility and the storage units are secured with pad lock. While this location contains a decent level of security, the units could be broken into with ease, which would create significant issues with the legal chain of custody for court purposes, not to mention the liability to replace what might be stolen or damaged. The three off-site storage units are operating at 90 to 95% capacity. The department pays \$190 per month per unit for a total annual cost of \$6,840. The department has an internal evidence room which is temperature controlled, alarmed and contains secure access. The internal evidence room is operating at approximately 95% capacity and contains anywhere from 17,000 to 19,000 pieces of evidence and found property. Currently, the police department has approximately 600 square feet of space. We need a location that would allow for the temporary storage and processing of two vehicles and evidence storage. This request is being submitted until a formal decision on the new City Civic Center is made. This request may be eliminated, if it is determined that all police evidence will be stored at the new facility. If it is determined that it is impossible or cost prohibited to move evidence to the new facility, we will need to continue down the path of finding a long-term solution and this funding will be necessary.
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable / Safe, Inclusive, and Engaged
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	In regards to Active, Connected, and Sustained, this project is directly linked to creating a comprehensive, connected infrastructure and providing services to our community. A connected infrastructure and service includes the capacity of the police department to store evidence and found property while having the ability to return property back to the owner in a timely manner. The police department is required to properly store all evidence and found property in a secure location. The need to have a proper facility within city limits is vital for security purposes, staff time, and access. In addition, if the department is able to use the land on Ulysses, an office inside the facility could be used as a substation for officers to complete reports and conduct follow-up while keeping them in the southern district of the City. This would decrease drive time back to the station and potentially improve response time to calls for service. Better response times and having the ability of district two officers to complete reports in that district and not at the station improves safety.
List any obstacles for implementation	The obstacle for this implementation is finding a location and proper structure to allow for the safe, secure and temperature control of evidence and found property. Staff has met with Steve Glueck regarding this venture. Steve Glueck has indicated that least cost prices range from \$15 to \$18 per square foot per year including taxes, insurance and common area maintenance. Therefore, to lease a 1500 square foot area could cost as much as \$27,000 annually. In 2018, it was determined that a possible solution could be to use the fire station lot and potentially the existing building on Ulysses Street. The Police Department is open to a shared space solution. For example, we could share space with the Golden Museum who is in need of finding storage space for artifacts. This option is still open and available today. In the 2021 budget process \$100,000 was dedicated to an engineering process for the before mentioned location. The money would be used for architecture design and feasibility. We are in the process of analyzing and evaluating processes regarding this funding and moving forward with some resolution coming soon. As mentioned earlier in this request, the City is in the process of determining what the potential use of the property located at 311 10th will ultimately be. It is possible that the police department evidence storage facility will be added into a new City Hall if that is the final decision. Therefore, this is an obstacle because the research and analysis along with public involvement has not been completed.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Rick Muriby
 Department Head Review: Rick Muriby

Responsible Department: C&ED
 Fund: SUT Fund #33

Project Name:	Equity Partnering in Affordable Housing Projects				
Brief Description:	Another viable strategy for the City, potentially in conjunction with GURA or DDA or Jeffco Housing Authority, is to invest up front capital in a specific housing project to control certain aspects related to design, target market, or affordability. In this model, the City (or such affiliates) takes an equity position in a project in exchange for development or operating commitments.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
			x		
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
			x		
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
		x			
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
				x	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
	x				
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		3,500,000	-	-	-	-	-	-	-	-	-	3,500,000
On-Going Maintenance												-
Total Project Costs	-	3,500,000	-	-	-	-	-	-	-	-	-	3,500,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate		3,500,000	-	-	-	-	-	-	-	-	-	3,500,000

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Equity Partnering in Affordable Housing Projects
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	A viable strategy for the City, potentially in conjunction with GURA, DDA, Foothills Regional Housing , or a land trust, is to invest up front capital in a specific housing project to control certain aspects related to design, target market, or affordability. In this model, the City (or such affiliates) takes an equity position in a project in exchange for development or operating commitments. Such an investment can be part of a longer term strategy to assure on-going affordability of units. While the level of return upon future sale of the project is not assured, and may depend upon the percentage of dwelling units being offered at below market rates, the public investors should reasonably anticipate some level of return, in exchange for aiding the community with a dependable supply of housing units attainable by targeted households. As of fall 2020, there are a number of potential locations where such a project could occur, including any surplus parcels identified in the Heart of Golden project, a parcel owned by Xcel Energy near South Golden Road and Johnson Road that they have identified as a future surplus parcel, a few different church owned parcels, as well as the potential acquisition of one or more existing multi-family projects that would be converted to accommodate low or moderate income households.
Strategic Action Plan Success Factor(s):	AFFORDABLE AND THRIVING
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Providing funding for affordable housing projects is directly in service of an affordable and thriving community. By taking an equity position in an affordable housing project, the City can partner with land trusts, GURA/DDA, and other entities to reduce costs and provide home ownership opportunities to our moderate and lower income community members so that they are able to stay in the community. The strategic actions to "Explore feasibility of utilizing land trust as vehicle for affordable housing solutions," as well as "Identify opportunities to include workforce/affordable housing in GURA/DDA redevelopment projects" would both be served by this funding.
List any obstacles for implementation	The biggest obstacles for implementation may be the fierce competition for real estate in Golden and the limited number of properties that will be considered suitable for new construction by existing neighborhoods. As with land banking, the investment in (and renovation of) existing properties may prove to be as feasible. An equally difficult obstacle is the intense competition for use of city capital investment funds. Prioritization among major funding categories will present difficult choices.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Steve Glueck
 Department Head Review: Jason Slowinski

Responsible Department: City Manager
 Fund: SUT Fund #34

Project Name:	Public Art Program, Annual Contribution				
Brief Description:	Pursuant to GMC Chapter 2.60.040 and City Council Resolution 2444, adopted in 2015, Council has committed to fund the Community Art Program at a rate of \$50,000 per year for capital investment and maintenance activities. The Public Art Commission intends to ask Council to adopt a new funding policy with the annual funding amount increased to \$80,000 per year.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	800,000
On-Going Maintenance												-
Total Project Costs	-	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	800,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Public Art Program, Annual Contribution
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	Pursuant to GMC Chapter 2.60.040 and City Council Resolution 2444, adopted in 2015, Council committed to fund the Community Art Program at a rate of \$50,000 per year for capital investment and maintenance activities. The Community Public Art Program contributes to community pride and enjoyment, appreciation of the arts, and a greater understanding of our world and ourselves. The presence of the arts and cultural amenities in the community is one of the longest known measures of civilization. Our program is successful when it provides both enjoyment and stimulates debate and discussion among community members. As a result of information resulting from an assessment of the collection, a significant increase in maintenance and repairs to address longstanding needs, and the initial discussions of an Art Master Plan, the Public Art Commission (PAC) intends to ask Council to adopt a new resolution with increased annual funding.
Strategic Action Plan Success Factor(s):	1. Active, Connected, and Sustainable. and 2. Safe, Inclusive and Engaged
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Public Art is one of the many ways that community members become and remain connected to each other and to the community. Art has always served to engage and connect individuals and groups. The City's outdoor public art collection also encourages walking and active living to visit and enjoy the collection. Finally, the current and future efforts of the Public Art Commission will continue to increase the levels of inclusiveness and engagement in the community by virtue of collection enhancements where diversity and inclusion are primary goals.
List any obstacles for implementation	Prioritizing opportunities and managing the collection are challenges, but not necessarily obstacles.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Steve Glueck
 Department Head Review: Jason Slowinski

Responsible Department: GURA and DDA
 Fund: SUT Fund #35

Project Name:	GURA and DDA Miscellaneous Small Infrastructure				
Brief Description:	Occasionally, the City constructs small infrastructure projects for GURA or the DDA and may take ownership and maintenance responsibility for such improvements. This project represents a way to track and account for such projects. The design and construction costs are fully covered by the affected entity.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name) GURA and DDA	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
On-Going Maintenance												-
Total Project Costs	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	GURA and DDA Miscellaneous Small Infrastructure
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	Over the years, the City has agreed to construct and then own and operate certain public improvements funded by GURA or the DDA. Prior examples have included sidewalks along the north and south sides of West Colfax east of Rooney Road, a small sidewalk on 17th Street, and the DDA's portion of the 11th and Washington Ave ADA improvement. Siince the City manages the construction and will most often own the improvement, it is preferable to have the project expenses reflected in the City CIP. Since the projects are small and oftentimes determined only a few months before implementation, the program includes a flat estimate of matching revenue and expense each year. Typically the actual amount is much less, but the program can be adjusted if needed. Increased maintenance cost has not been assumed since it would vary by project type.
Strategic Action Plan Success Factor(s):	1. Active, Connected, and Sustainable. and 2. Safe, Inclusive and Engaged
Describe how this project connects to and supports Stragetic Action Plan success factor(s) identified above.	This partnership among the Golden Urban Renewal Authority, the Downtown Development Authority, and the City is an innovative way to identify, fund, and construct small infrastructure projects that often can make disproportionate benefits for the community in the areas of mobility, connectedness, safety, and potentially sustainability. By virtue of their targeted focus on their specific areas of the community, and separate funding sources GURA and the DDA in partnership with the City can create community benefits that might otherwise not occur, or take longer to raise to priority. One great recent example was the partnership between the City and the DDA for the pedestrian ramp improvement at 11th and Washington Avenue. This partnership has the ability to continue to make such meaningful improvements to benefit the community.
List any obstacles for implementation	None

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Rick Muriby
 Department Head Review: Rick Muriby

Responsible Department: Community & Economic Development
 Fund: SUT Fund #38

Project Name:	Wayfinding (City portion)				
Brief Description:	This project results from a rescoping and delay of a previously funded joint project between the City and the DDA. A coordinated update of our physical wayfinding system (signs) as well as our digital messaging will increase the economic benefits to the City. This project would be for major City entry signs.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name) DDA	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	x
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	x
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	x
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	x
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	x

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		200,000	200,000	-	-	-	-	-	-	-	-	400,000
On-Going Maintenance								10,000				10,000
Total Project Costs	-	200,000	200,000	-	-	-	-	10,000	-	-	-	410,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Wayfinding (City portion)
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	This project results from a rescoping and delay of a previously funded joint project between the City and the DDA. A coordinated update of our physical wayfinding system (signs) as well as our digital messaging will increase the economic benefits to the City. The City's wayfinding system is a conglomeration of highway entry signs first installed in the 1980's (large brown welcome signs mostly in CDOT right of way), the blue arched style signs from the 1992 streetscape project (with newer signs of the same style added later), downtown directory signs, miscellaneous signs for parking and the Clear Creek trail, as well as totally different style and branded signs at parks and trail heads. The project is intended to start with implementation of a consistent brand and messaging feel for such signs, followed by an effort to provide critical desired content on signs without over utilizing, and overpopulating such signs, and to coordinate all of these mediums with digital web based messaging and maps and flyers providing information to community members and visitors. The beneficiaries of the project include both residents and visitors. The economic development benefit relates to increased business for existing stores, restaurants and attractions and increased sales tax for the City. The DDA continues to be willing to fund half of the project. The 2022 project includes design and installation of up to six large highway community entry signs, with half of the requested money for these signs at the edges of the community. The downtown and park elements represent the other half of the requested amount, and are expected to be addressed jointly by the DDA and the City.
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	The above success factor includes the action item to Prioritize and Plan for Projects in the Golden Transportation Master Plan Update , and more specifically the item to " Implement wayfinding program for City's trail and street network. " Proper communication through signage is important for all modes of travel, whether in a traditional passenger vehicle or part of the transit, bike and pedestrian network. Wayfinding is a particularly important component of a pedestrian and bicycle network in the community, as signage enables Golden's residents to locate the safest route between destinations, and makes these alternative modes more likely to be used by reducing the frustration of getting lost or ending up in an unsafe environment.
List any obstacles for implementation	The only obstacles to the project are the time commitments from several departments to assure appropriate design and content development and a determination of priority compared to other projects. With phased implementation, the actual installation should be manageable.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Joseph Puhr
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: SUT Fund #40

Project Name:	Street Light Upgrade				
Brief Description:	This project will upgrade all streetlight to LED lighting to significantly reduce energy use in compliance with council goals.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					X
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
					X
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					X
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					X
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
	X				
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
	X				
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	X				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No X
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
	X				
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
	X				
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
		X			
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	X				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☒ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		\$679,000										\$679,000
On-Going Maintenance												
Total Project Costs		\$679,000										\$679,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Street Light Upgrade
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>This project will upgrade the city streetlights to LED. This replacement will reduce city cost by around \$70,000 per year and is an important step to achieve city sustainability goals.</p> <p>From the CSAB Director In consideration of future investments in the City's streetlight infrastructure, I'd like to provide additional information regarding potential costs and benefits of choosing LED fixtures.</p> <p>The Community Sustainability Advisory Board (CSAB) has often cited the desire to upgrade the city's street lighting to more energy efficient LEDs. The City's purchase of the lighting infrastructure from Xcel Energy was a significant step toward being able to control and maximize energy savings from a large sector of the municipal organization's usage. Here are a few other benefits that could be gained from switching to LEDs:</p> <ul style="list-style-type: none"> • Progress toward Golden's Sustainability Goals. Golden's streetlights consume about 10% of the municipality's total annual electricity consumption and are the third highest consumption within the City's ownership (only the Water Treatment Plant and Community Center are higher). The potential energy savings is significant, given that other consumptive uses will remain fairly constant without a long term strategy and funding to move these uses toward net zero. So, LED streetlights offer a unique opportunity to make a big step forward in achieving the municipality's energy efficiency goals. • Energy efficiency efforts are generally a first step toward reducing overall electricity consumption before considering how much renewable energy is needed to offset the use in order to achieve the 100% goals. Other renewable energy projects are already in the Board's short term work plans, including small and large community solar projects that will also be proposed for consideration during the next 6-12 months. These could be considered parallel efforts to energy efficiency projects since opportunities and timing are likely to be such that it would be infeasible to complete all potential energy efficiency efforts before starting investment in renewables. • Municipal investment in LED streetlights is taking off. More than 250 cities worldwide have already made the switch to LEDs. Xcel is also starting to realize the benefits of LEDs through programs to retrofit lights in Denver (44,000 lights) and St. Paul (24,000), but these cities are strictly limited in their potential for maximum savings since Xcel retains most of the energy efficiency benefit and offers only a slightly reduced energy rate. Golden led the way in being able to control our future in terms of purchasing streetlight infrastructure which will create greater access for Golden to Xcel's LED rebates (not available to the other communities who still do not own their lights) and may offer an ideal combination of prices and incentives. • Reduced maintenance cost. LEDs have fewer filaments to replace and last longer than the non-LED alternatives. Ability to revisit the quantity of lamps needed based on newer light spread and quality.
Strategic Action Plan Success Factor(s):	Active, Connected, and Sustainable - Safe Inclusive and Engaged - Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	The change to LED is one of the most sustainable things that the city can do to reduce carbon footprint. The upgrade to LED lighting will allow better lighting, safer streets and sidewalks and allow to customize lighting to avoid light pollution. The upgraded lighting is significantly more efficient, lowering operating costs and reducing maintenance costs.
List any obstacles for implementation	



Completed by: Jiles McCoy
 Department Head Review: Jiles McCoy

Responsible Department: Innovation and Technology
 Fund: SUT Fund #41

Project Name:	City of Golden Broadband Build				
Brief Description:	This effort includes all aspects of building a broadband 'utility' that can be consumed by city residents and businesses.				
Funding Source	Existing Grant Funds Identified for Project x	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source x	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs x	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact x	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project x	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance x	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council x	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value x	Possibly Detrimental	
Estimated Frequency of Use	Every Day x	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		3,250,000	-	-	-	-	-	-	-	-	-	3,250,000
On-Going Maintenance		-										-
Total Project Costs	-	3,250,000	-	-	-	-	-	-	-	-	-	3,250,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate		3,250,000										3,250,000

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	City of Golden Broadband Build
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	1) This project is in its formative stages. This will be a partnership with a private company to create a broadband 'utility' in Golden. 2) There is demand from the public for such a service. 3) A functioning reasonably priced product that has an appropriate take rate. These numbers will be determined as we build the project. 4) This will be a percentage of the total revenue generated by the service.
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	This service will provide a critical utility for residents and businesses in Golden. It will help attract and retain new businesses and provide residents a required tool for living and working in today's world.
List any obstacles for implementation	Identify funding, identify partner, permitting, construction challenges.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Stacy Turner
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #42

Project Name:	Public Restrooms				
Brief Description:	Public Restroom Replacement				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	x				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
	x				
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
	x				
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		500,000		500,000		500,000						1,500,000
On-Going Maintenance												-
Total Project Costs	-	500,000	-	500,000	-	500,000	-	-	-	-	-	1,500,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Public Restrooms
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The existing public restrooms have major operational challenges. They have outlived their useful life and have constant maintenance issues specific to plumbing and infrastructure. Staff spends an incredible amount of time tending to expensive repairs. As a tourist town, the City of Golden can be better represented to the public with safe, clean and functional public restrooms. This request directly ties into sustainability, quality services and safe infrastructure strategic plan goals. There are three public restrooms. Staff recommends the following replacement schedule: 2022 Parfet Park, 2024 Lion's Park, 2026 Astor House on 12th Street.
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	With consideration of the Heart of Golden planning process and increased tourism, the City's public restrooms need a facelift to keep up with use and demand. The community places high value on quality services. Currently the restrooms are unreliable and require expensive repair and maintenance. This request supports ensuring sustainable infrastructure, services and amenities, in addition to delivering quality.
List any obstacles for implementation	Heart of Golden planning. This may fit in the Heart of Golden planning process. The plumbing currently exists in current location, so can be accomplished regardless.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Becky Richmond
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #45

Project Name:	Outdoor Recreation - TG Gym Improvements				
Brief Description:	Improvements to the TG Gym to utilize this amenity in serving the public in more meaningful ways.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs			75,000	400,000								475,000
On-Going Maintenance												-
Total Project Costs	-	-	75,000	400,000	-	-	-	-	-	-	-	475,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Outdoor Recreation - TG Gym Improvements
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	1. Update and improve the TG Gym by adding changing rooms, improved athletic equipment, access control features and technology improvements including City network access and office space. 2. This would create a daily use facility to meet existing demand for organized basketball, volleyball, pickleball and other sports as well as ease congestion at the GCC for drop in access. These improvements would also provide greater service to local youth sports organizations. Creating office space with technology improvements would alleviate space needs at the GCC and provide for security in daily cash handling operations and Finance requirements which would allow for the Gym to become a facility geared towards greater access and daily use. It would create a central location and point of contact for Athletics operations. 3. Increased / Improved service to the Community while recovering operating costs. 4. This facility currently produces revenue and it is estimated it would recover an additional \$60,000 per year or more in increased revenue from rentals and programs. By including office space and network access, full time staff could better support this increase in operations reducing the need to add part time salary.
Strategic Action Plan Success Factor(s):	Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	This request addresses the Recreation Division's ability to provide comprehensive programs and services to the community while improving cost recovery. The Tony Grampsas Gym is a limited use facility due to it's limited scope of equipment and amenities and lack of network capabilities. Through thoughtful updates and upgrades, this facility could serve a broad range of needs better supporting senior sports, youth sports organizations and gym rentals while increasing cost recovery.
List any obstacles for implementation	Fund Availability

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Chad Meinert
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT Fund #46

Project Name:	Ulysses Park - Major Improvements				
Brief Description:	Major parks improvements to include a redevelopment of ballfields, and park amenities.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☒ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs			680,000									680,000
On-Going Maintenance												-
Total Project Costs	-	-	680,000	-	-	-	-	-	-	-	-	680,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Ulysses Park - Major Improvements
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	This proposed project would be a major step in the re-development of this park. Demand for multi-use fields has increased and the condition of existing ballfields is in need of upgrading for safety purposes and to continue being competitive tournament venue. The skate park has proven to revitalize this area, and the redesign and construction of a new building would be a major enhancement. A critical factor that would also be addressed is the restroom situation, bringing those facilities in compliance with ADA laws. The playground has provided years of service and the need to replace it is important. The final complement would be the replacement of the existing shelters which provide much needed shade for this sun exposed park. Securing consulting services in 2022 would allow time to design with stakeholders and budget construction in 2023. (2) This regional park continues to serve a variety of interests for this community. A opportunity to reinvest and update this park will be important to maintain its relevance as an athletic complex. (3) Increased use, with the potential for additional revenue generation through adult leagues, tournaments, and service to the local youth sports organizations. (4) Potential for an increase.
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable, Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	This request addresses the demand for multi-use fields maintaining the ballfields we have. It ensures the infrastructure at Ulysses Park is ADA compliant to provide equal opportunities for all users. Currently facilities are not ADA accessible and the fields are showing their age. By bringing vitality back to Ulysses Regional Sports Complex, the venue would better support tournament play and multi-use fields. A redevelopment and would present opportunity for increased revenue through sporting events as well as through increased spending by visitors.
List any obstacles for implementation	Dependent on funding availability

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Chad Meinert
 Department Head Review: Rod Tarullo

Responsible Department: Parks and Recreation
 Fund: SUT #49 (Development)*

Project Name:	Bachman Park Master Plan and Development				
Brief Description:	Consulting, design and construction services for master plan of a neighborhood park located in the southwest part of the COG				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ No Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☒ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022*	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		60,000		2,500,000								2,560,000
On-Going Maintenance												-
Total Project Costs	-	60,000	-	2,500,000	-	-	-	-	-	-	-	2,560,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

*The Master Plan portion is in Conservation Trust Fund

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Bachman Park Master Plan and Development
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The Bachman property is located in the southwest part of the city between Zeta and Heritage Road. It is one of three locations identified in the 2016 Parks and Recreation Master Plan having unmet park needs, and has been left vacant with intentions of developing a new neighborhood park. Requested funds will cover professional consulting, design and construction services to complete the park. This is a priority for the Parks, Recreation and Museums Advisory Board in response to the 2016 Master Plan addressing level of service and identified gap areas. The project also responds to the City's goals identified in Vision 2030 related to Community Values.
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Adding a neighborhood park to the area identified above will contribute to the comprehensive, connected infrastructure, services and amenities. Neighbors in this area of town are eager to fill a void in the level of service identified in the 2016 Parks and Recreation Master Plan update. Community residents placed connectivity as a high priority during public engagement.
List any obstacles for implementation	1. Fund availability. 2. Prioritization by both community based boards and City staff.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Jiles McCoy
 Department Head Review: Kristen Meier

Responsible Department: Human Resources
 Fund: SUT Fund #53

Project Name:	HRIS/HRM System				
Brief Description:	HR desires to invest in a Human Resource Information System (HRIS)/Human Resource Management (HRM) that will service the city and improve personnel workflow processes across all departments.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
				x	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
				x	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
			x		
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
	x				
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☒ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		150,000	50,000		50,000							250,000
On-Going Maintenance		30,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	705,000
Total Project Costs	-	180,000	125,000	75,000	125,000	75,000	75,000	75,000	75,000	75,000	75,000	955,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	HRIS/HRM System
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>1) HR desires to invest in a HRIS/HRM system that will service the city and improve personnel workflow processes for everyone. This is a core functional tool that impacts all department and employees. Less paper, more access, streamlined processes, etc. We would issue a RFP initially for: HRIS/HCM, Payroll, Timekeeping and Benefits. Our intent is to have something that allows us to manage payroll in-house vs. outsources like ADP or PayCom. Phase 2 in future years would include Training, ATS, Onboarding, Performance, etc as future items. It is important that the solution support such items. Initial cost outlay could be as high as \$150K with implementation. Annual costs will be PEPM which could be \$50-\$75K/year depending on the number of staff. This is my best SWAG at this time.</p> <p>2) HR manually completes many business critical functions. Departments do not have direct access to HR information nor is there an electronic method of updating personnel information. A modern HRIS system would facilitate greater efficiencies across the board but particularly during hiring, separation, records updates, annual merit changes, online enrollment and benefits portals, employee self-service, performance management, etc. Savings would derive from: One stop shopping for the most part – (we could eliminate Time Clock Plus, WorkBright, Sage, Tyler PR Module and all the time to ensure that each separate function talks to the other when possible) We would now have a cloud based system that all supervisors and employees could utilize to transact personnel functions that are not manual. This would result in staff hours/labor cost time savings. Paper and labor cost reductions (soft costs we could put ROI to)</p> <p>3) Success would be measured by having a functional tool and metrics around labor hours saved through the use of technology.</p>
Strategic Action Plan Success Factor(s):	Quality Services
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	An HRIS system would allow HR and the Golden employee population to be less reliant on paper transactions and using multiple disconnected systems to manage employee data. This allows us to deliver quality services internally by streamlining and simplifying processes.
List any obstacles for implementation	Budgetary Approval

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Deputy Chief Joe Harvey
 Department Head Review: Chief Bill Kilpatrick

Responsible Department: Police
 Fund: SUT Fund #55

Project Name:	Police Communication Equipment and Radios				
Brief Description:	Replacement planning of police radios. Radios have a limited lifetime maximum for effectiveness. As a result, this request will detail why and how this equipment should be replaced.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
			X		
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				X	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					X
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
	X				
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
				X	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	X				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No X
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
			X		
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
	X				
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			X		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	X				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☒ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	-	-	-	99,850	99,850	99,850	99,850	110,450	-	-	-	509,850
On-Going Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Total Project Costs	-	-	-	99,850	99,850	99,850	99,850	110,450	-	-	-	509,850

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate	-	-	-	-	-	-	-	-	-	-	-	-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Portable Radio and Car Replacement Planning
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	The Golden Police Department operates two-way radio communications utilizing the Colorado Statewide P25 Digital Trunked Radio System or (DTRS). This system provides a near seamless statewide wireless system that enables direct communication between officers and agencies requiring primary and interoperable communications for daily and emergency incidents. The need to have police radio communication is to allow the community to receive emergency and non-emergency dispatching of officers to incidents. AS a result, the department is able to be efficient and effective in the application of providing public safety. This project does not generate any revenue. The department owns 72 portable radios and has 25 police vehicle radios. The majority of the portable radios were purchased in 2014 with 10 being purchased in 2017. Most law enforcement agencies use a portable radio until it no longer works, then replaces them as needed. While this is an option to consider, the more logical option would be to put our radios on a replacement plan. The typical life expectancy of a portable radio is 10 years. Depending on wear and tear in the field. Some radios can last longer. An additional point to consider is that our current radios are equipped with a lower level of encryption called ADP or advanced digital privacy. The new radios will be equipped with a higher level of encryption called AES or advanced encryption standard. The higher level of encryption makes it more difficult for criminals to scan our police department and limits their ability to hamper law enforcement planning and response to emergency events in the field. The new radios would also come with Over The Air Programing or (OTAP), Time Division Multiple Access or (TDMA) and would also include WiFi capabilities. Today, each portable would cost approximately \$5,282 but could be lower if we did not include some of the additional radio functioning. We have budgeted \$5300 per radio. The police vehicle radio cost approximately \$5,100. If we calculate the majority of our radios being purchased in 2014, we should plan on replacing an equal portion of them in 2024 and each year thereafter until all have been replaced. This would mean a number of our radios will be in the field longer than 10 years, but would put us on track for a more cost effective plan moving forward. The department has a total of 97 radios. The cost to replace all 72 portable radio is \$381,600 and the 25 police vehicle radios is \$128,250 for a total of \$509,850. Staff recommends replacing an equal number of radios each year over a five-year period of time. This would calculate to 14 portable and 5 vehicle radios in years one through four. In year five we would replace the last 16 portable and 5 vehicle radios. The next budget cycle for replacing radios would begin in 2034.
Strategic Action Plan Success Factor(s):	Safe, Inclusive, and Engaged
Describe how this project connects to and supports Stragetic Action Plan success factor(s) identified above.	This CIP request is diirectly linked to the City of Golden Strategic Action Plan under Safe, Inclusive, and Engaged, specifically action point 9 related to critical incidents. Communication is probably the most important concern during critical events. The portable radio is one tool used to ensure enhanced communciation. The Police Department utilizes portable radios for communication outside of the police vehicle. Radios are used to communicate emergency and non-emergency traffic from officer to officer, officer to the Communication Center, and agency to agency during multi-jurisdictional events. These radios are used for the primary dispatching of calls for service and self-initiated field activities.
List any obstacles for implementation	The largest obstacle for implementation would be a change in the P25 Digital Trunked System technology that would require an upgrade to the existing software or a total change in the radio platform. Additionally, making the decision to keep the current portable radios longer than the typical lifespan. Staff is recommending that the radios be chaged out after 10 years of service. Finally, this request is dependent upon approval and financial funding based on citywide budget philosophy.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Debbie Testroet
 Department Head Review: Jerry Stricker, Interim Fire Chief

Responsible Department: Fire
 Fund: SUT Fund #56

Project Name:	Fire Communications Equipment/Radios				
Brief Description:	Replacement and/or additions to communications equipment/radios.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	52,000	67,000	77,000	50,000	25,000	50,000	25,000	25,000	25,000	25,000	25,000	446,000
On-Going Maintenance												-
Total Project Costs	52,000	67,000	77,000	50,000	25,000	50,000	25,000	25,000	25,000	25,000	25,000	446,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☒ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Fire Communications Equipment/Radios
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	We have estimated the need to replace four of the older portable radios each year (4 x \$5,000). Each emergency apparatus carries four portable radios (one per person assigned), an iPad, and a mobile mounted radio. Since the transition to JEFFCOM we have seen less reliability with dispatching through the iPads using Active 911 (our emergency notification program). We have also seen increased radio traffic with the current practice of radio status updates due to the nearly 30 agencies JEFFCOM dispatches. In an effort to update our status electronically which improves Fire Fighter safety, we are asking for \$27,000 over the next three years (2021-2023) so that we can outfit four apparatus per year with Mobile Data Terminals (MDT). The cost per unit has been estimated by Golden IT at \$5,000/unit with a \$500/unit licensing cost per vehicle. From 2024-2028 the requested funding will help us achieve regular handheld radio replacement, upgrades to dispatching software and paging systems, and regular maintenance and repairs of all communications equipment including station alerting technology. If JEFFCOM makes a change to the radio equipment utilized in the county in future years, we will be addressed needs at that time through the CIP process. We will continue to augment CoG funding in conjunction with applications to the Jefferson County Emergency Communication Authority and FEMA for grant assistance.
Strategic Action Plan Success Factor(s):	1. Quality Services, 2. Safe, inclusive and engaged, 3. Respected and relational governance
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Being an emergency services organization, safety is the key for successful outcomes. One of the most important factors in successful outcomes is the proper communications equipment. Golden Fire is part of the State 800 mgHz system so that we can maintain effective interoperable communications with our internal and external emergency response auto/mutual aid partners in times when more resources are necessary to provide emergency service.
List any obstacles for implementation	Changes in legislation for encryption or prohibition thereof. Potential changes in the radio system FCC related requirements from a national perspective.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Debbie Testroet
 Department Head Review: Jerry Stricker, Interim Fire Chief

Responsible Department: Fire
 Fund: SUT Fund #58

Project Name:	Fire Trucks				
Brief Description:	Apparatus Replacement Program: Based on age and use of all fire and rescue apparatus				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☒ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	875,000		1,600,000		575,000		850,000		850,000			4,750,000
On-Going Maintenance												-
Total Project Costs	875,000	-	1,600,000	-	575,000	-	850,000	-	850,000	-	-	4,750,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate	35,000		25,000		15,000		25,000		25,000			125,000

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Fire Trucks
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>The Tower Truck will be replaced 2023 at an estimated cost of \$1,600,000. Our current TW21 was manufactured in 1995. We have worked with Front Range Fire Engines to trade-in our two oldest apparatus, including the 29-year-old Engine 22 (1992) and 27-year-old Rescue 22 (1992). These apparatus served the City well but required more and more maintenance each year which drained our maintenance funds. On July 8, 2020 GFD traded these two trucks in for \$35,000 trade-in credit toward the next apparatus purchase.</p> <p>In 2025 we are asking for \$575,000 to replace Engine 25 which will be 22 years old. In 2027 we will need to replace Engine 23 which will be 23 years old. In 2029 we will need to replace Engine 24 which will be 28 years old.</p> <p>Our goal is to move toward industry standard based on the National Fire Protection Association recommendation to replace heavy fire apparatus every 20 years. We are identifying cost savings, which led us to extend the light fleet replacement schedule from 7-8 years to 10. This will save approximately \$5,000 each year. We are also in the process of reconfiguring Engine 23 and Water Rescue 21 into Light Rescue trucks, which give us more versatility in the fleet.</p>
Strategic Action Plan Success Factor(s):	1. Quality Service, 2. Safe, Inclusive and Engaged, 3. Affordable and Thriving
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>Fire Apparatus are one of the larger ticket items for any fire department in terms of cost and maintenance. In order to maintain quality services with such a significant portion of the fire department expenses, we need to maintain a standards based replacement schedule so that we are maintaining apparatus in a more cost effective way by avoiding potential large repairs that, at the same time, take the apparatus out-of-service and not available. By having these standards of modern, safe and efficient forms of apparatus with new technology lends to increased sustainability goals. This method also indirectly aides in the ability to recruit and retain firefighters knowing that they will be provided with the best affordable apparatus to provide service to the community.</p>
List any obstacles for implementation	Obstacles for implementation are priority and funding availability.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Debbie Testroet
 Department Head Review: Jerry Stricker, Interim Fire Chief

Responsible Department: Fire
 Fund: SUT Fund #59

Project Name:	Fire Equipment				
Brief Description:	Addition and replacement of major pieces of fire/rescue equipment, personal protective equipment, self contained breathing apparatus and replacement of office and station furniture and appliances.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☒ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	100,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	750,000
On-Going Maintenance												-
Total Project Costs	100,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	750,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Fire Equipment
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>We will be updating major tools and equipment including fire hose, AED's, ground ladders, SCBA backpacks, air bottles, face pieces, and air regulators, and thermal imaging cameras. Major furniture and office equipment for the fire stations needs replacement including: tables, desks, chairs, lounge chairs, beds, ovens, stoves, refrigerators, microwaves, and gear lockers. This fire equipment fund also provides an equipment compliment for new fire or rescue apparatus in years when apparatus is scheduled for replacement, which is above and beyond the cost of the apparatus funded in CIP Fire Trucks. A big expense is the purchase of smaller and lighter extrication tools for the existing trucks which will be reconfigured as light and technical response vehicles.</p> <p>By 2027, all of the department's self-contained breathing apparatus will have exceeded the estimated life span of 15 years.</p>
Strategic Action Plan Success Factor(s):	1. Quality Services, 2. Safe, Inclusive and Engaged
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>Quality Services and Safe and Inclusive: The basic service delivery equipment to include the PPE which is the minimum safety gear for members that needs to be maintained and/or replaced in accordance with accepted National Standards. A culture of employee/member safety is the basis of providing quality services. Also, by having this it helps us to recruit and retain an inclusive and service oriented work force to accept the standards to adress their safety.</p>
List any obstacles for implementation	Obstacles for implementation include increasing cost of fire equipment and available funding to maintain NFPA and Department standards.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Jiles McCoy
 Department Head Review: Jiles McCoy

Responsible Department: Innovation and Technology
 Fund: SUT Fund #60

Project Name:	City Security Camera and Analytics Project				
Brief Description:	This project will build on the creek camera system currently in implementation.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
	x				
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
				x	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
		x			
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
				x	
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	70,645	100,000	100,000	-								270,645
On-Going Maintenance				20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	160,000
Total Project Costs	70,645	100,000	100,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	430,645

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	City Security Camera and Analytics Project
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>This project will provide software for gathering metrics related to the Clear Creek entertainment area. This will expand on the creek camera system currently being installed to allow for metrics data to be collected.</p> <p>Justification: No method to obtain metrics around the use of Clear Creek exist today. This technology will provide data around Creek use, population movement and congregation, Creek environmental items, pedestrian traffic, automobile parking, and garbage accumulation. It will also implement a data platform and visualization tools.</p> <p>Measure of Success: Implementation of all Innovatoin and Technology gear and creation of useful metrics and reporting.</p>
Strategic Action Plan Success Factor(s):	Safe, Inclusive and Engaged
Describe how this project connects to and supports Stragetic Action Plan success factor(s) identified above.	<p>This system will allow the city to better understand the usage of the creek corridore and appropriately create a management and safty plan. We will be able to better understand tourism metrics to the city year over year.</p>
List any obstacles for implementation	

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Jiles McCoy
 Department Head Review: Jiles McCoy

Responsible Department: Innovation and Technology
 Fund: SUT Fund #61

Project Name:	10Gb/s Fiber Network Gear				
Brief Description:	Add network gear capable of supporting 10G connection to remote data center facility and cloud services. This equipment will support the new fiber installed in conjunction with Jeffco Schools and will connect the 10th Street campus to Fossil Trace and Splash.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	x				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No
					x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
				x	
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☒ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		80,000	-	-	-	-	-	-	-	-	-	80,000
On-Going Maintenance		-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	18,000
Total Project Costs	-	80,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	98,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	10Gb/s Fiber Network Gear
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>This project will purchase and impliment needed 10G network gear to facilitate a very fast connection between Golden and the remote datacenter facility over the Jeffco School's fiber network.</p> <p>This estimate includes the following items: 10G Switch, 10G optics at remote facilities, installation services, cabling</p> <p>Justification: This will rpvide the city with robust fail over facilities in event of disaster. The equipment can be used to facilitate redundant internet connections and fast connections to Amazon AWS and Microsoft Azure cloud services.</p>
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable
Describe how this project connects to and supports Stragetic Action Plan success factor(s) identified above.	<p>This equipment will allow us to connect to future fiber networks to enable better communication inside the city and to the outside wirl.</p>
List any obstacles for implementation	<p>There will be some service interruptions as this work is completed.</p>

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Jiles McCoy
 Department Head Review: Jason Slowinski

Responsible Department: Innovation and Technology
 Fund: SUT Fund #61

Project Name:	Master Fiber Ring				
Brief Description:	This project will build and operate a master fiber ring for the City of Golden. This will be contingent on the development of a larger public-private partnership with a third party company for a broadband utility. In the event of the public-private partnership, this effort will be integrated into that effort.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
	x				
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
				x	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	x				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		x			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☒ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs	12,530	-	1,108,674	997,184	997,184	-	-	-	-	-	-	3,115,572
On-Going Maintenance						50,000	50,000	50,000	50,000	50,000	50,000	300,000
Total Project Costs	12,530	-	1,108,674	997,184	997,184	50,000	50,000	50,000	50,000	50,000	50,000	3,415,572

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Master Fiber Ring
<div>Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)</div>	<p>Per City Council's direction staff has been working on evaluating the feasibility of a municipal broadband deployment. City Council has not made a decision to proceed and thus this project sheet is hypothetical, and assumes that the City will be moving forward with the retail mode, as this is the most involved model and would result in the most significant up front cost for the City. The precursor to that project is the construction of a City master fiber ring.</p> <p>The City has engaged Magellen Advisors to evaluate this effort and the numbers reflected in this document are from their findings.</p> <p>This fiber ring will connect all City facilities and act as the backbone that future broadband and smart city efforts are built upon.</p>
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable
<div>Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.</div>	<p>The Master fiber ring will ultimately connect all Golden facilities to a common communications network. This also can serve as the backbone of future broadband efforts.</p>
<div>List any obstacles for implementation</div>	<p>This project has a significant up front cost.</p>

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Jiles McCoy
 Department Head Review: Jiles McCoy

Responsible Department: Innovation and Technology
 Fund: SUT Fund #62

Project Name:	Server Room Renovations				
Brief Description:	Consolidation and Revnovation of City Server Room.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
					x
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
			x		
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
		x			
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
				x	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		x			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☒ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		57,000	-									57,000
On-Going Maintenance												-
Total Project Costs	-	57,000	-	-	-	-	-	-	-	-	-	57,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Server Room Renovations
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>This project will renovate and upgrade the primary data center in city hall, along with combining two data center rooms into one.</p> <p>This estimate includes the following items:</p> <ul style="list-style-type: none"> - Replacement of aging server cabinet gear - Retermination of building network drops to the distribution later switch patch panels - New building patch panels - Overhead ladder racking and top of cabinet termination of network ports. Associated cross connects to "WAN" network gear - New antistatic flooring and wall paint - Maintenance and overhaul of cooling equipment - New two post rack for patch panels and distribuiton switching <p>Justification: The existing data center rack and cabling is old and insufficient for future upgrades. The cooling equipment is in need of refurbishment to ensure future functionality.</p> <p>Measure of Success: Completed remodel including flooring, cabling, rack equipment, migration of servers/switches, and cooling maintenance.</p>
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	<p>Renovating the server room will accomplish several goals:</p> <ul style="list-style-type: none"> - Replace aging HVAC gear with more sustainable equipment - Reduce failure risk by improving environmental controls - Improve safety by eliminating design clutter and simplifying the floor plan - Remove water damage ceiling tiles and flooring - Replace aging cabling with organized infrastructure
List any obstacles for implementation	There will be some service interruptions as this work is completed.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Jiles McCoy
 Department Head Review: Jiles McCoy

Responsible Department: Innovation and Technology
 Fund: SUT Fund #62

Project Name:	City Door Control System				
Brief Description:	Implement a city wide door control system that is easy to use and support. Covers all doors that need badge control. Integrated with camera security system.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					x
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				x	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					x
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
	x				
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
		x			
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
			x		
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	City Use
					x
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
					No x
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
			x		
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		x			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
			x		
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	x				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☒ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☒ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		75,000	75,000	-								150,000
On-Going Maintenance				20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	160,000
Total Project Costs	-	75,000	75,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	310,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	City Door Control System
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	This project will provide software and hardware for managing door security access across the city. Justification: Today's door control systems are out of date and difficult to maintain. This will provide a single control system that can tie into our IT and HR systems to simply and quickly provision and deprovision door access. The system can be build in cooperation wioth facilities to ensure support is available at all times. Measure of Success: Implementation of a single door control system for the city.
Strategic Action Plan Success Factor(s):	Safe, Inclusive and Engaged
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	A common door security system will help to ensure the safty of City staff and facilities. It will also make management of building access simplier thus resulting in fewer door access issues. This will help to faciliate the changing schedules for public meetings, facility hours, etc.
List any obstacles for implementation	Replacing many outdated systems and traning support staff.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	



Completed by: Joseph Puhr
 Department Head Review: Dan Hartman

Responsible Department: Public Works
 Fund: Unfunded

Project Name:	Washington and Iowa Intersection Improvement				
Brief Description:	In the course of the North Washington Avenue project constructed in 2018 and 2019, it was determined by City Council that the improvement of the intersection at Washington Avenue and Iowa Street would be left for a future project. This project finishes the complete street by removing the signal and replacing the intersection with a roundabout.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
					X
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
				X	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
					X
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
		X			
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
	X				
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
		X			
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
	X				
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
			X		No
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
		X			
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
		X			
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
		X			
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	
	X				

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☒ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☐ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☐ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☒ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Project Costs		-	-	-	-	-	-	70,000	830,000	-	-	900,000
On-Going Maintenance												-
Total Project Costs	-	-	-	-	-	-	-	70,000	830,000	-	-	900,000

*Life-to-date includes any actual expenditures from start of project through July 2020 and estimates for the remainder of FY 2020

Basis for Project Cost Estimate

☐ Formal Proposal ☐ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☒ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2020 and estimates for the remainder of FY 2020

Project Name:	Washington and Iowa Intersection Improvement
<p>Please provide details for the following:</p> <ol style="list-style-type: none"> 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable) 	<p>The community input and design process for the North Washington complete street project include operational and community support for replacement of the traffic signal at Washington and Iowa Streets with a roundabout intersection to improve safety for all and vehicular flow. Unfortunately, the grant for that project was submitted with a commitment to complete the project within the limits of existing street right of way, and the roundabout idea necessitates small right of way acquisitions at one or more corners of the intersection. Accordingly, Council awarded the Washington project with no changes or improvements at this intersection. This project will complete the project as intended. The proposed schedule has right of way acquisition in 2021 and construction in 2022.</p>
Strategic Action Plan Success Factor(s):	Active, Connected and Sustainable,
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Active, Connected and Sustainable, The improvement will reduce traffic delays, pollution and improve safety for both pedestrians, bikes and vehicles.
List any obstacles for implementation	One of the owners has previously indicated a reluctance to convey the necessary right of way.



Completed by: Debbie Testroet
 Department Head Review: Jerry Stricker, Interim Fire Chief

Responsible Department: Fire
 Fund: Unfunded (2029 portion)

Project Name:	Fire Station Improvements				
Brief Description:	Funding to support scheduled maintenance and repairs to Golden Fire Department facilities, including Fire Station 21 and Station 24.				
Funding Source	Existing Grant Funds Identified for Project	Potential Grant Funds Identified	Funds Identified From Capital Project Fund	Funds Identified From Other Fund (Name)	No Identified Funding
New/Additional Revenue Generated	Significant Ongoing Revenue Source	Small Ongoing Revenue Source	One-Time Revenue Generated	No New/Additional Revenue Generated	
Legally Mandated	Court Decision	Regulatory Requirement	Pending Legal Action	Potential Legal Action	Normal Liability
Public Health & Safety	Existing Severe Hazard	Existing Minor Hazard	Potential Severe Hazard	Potential Minor Hazard	No Health or Safety Issue
Operating Budget Impact	Decreases Operating and/or Personnel Costs	Minimal or No Impact on Operating and/or Personnel Costs	Slight Increase to Operating and/or Personnel Costs	Significant Increase to Operating and/or Personnel Costs	
Environment and Sustainability	Enhances Environment and/or Sustainability	Benefits Environment and/or Sustainability	No Environmental Impact	Minor or Negative Environmental Impact	Diminishes Environment
% Of Population Served	100% of Population Served by Project	Majority of Population Served	Approximately 50% of Population Served	Less than 50% of the Population Served	
Preservation of Facility	Loss of Facility Imminent without Project Completion	Additional Damage Likely without Project Completion	Project Constitutes Normal Major Maintenance	Project Constitutes Normal Minor Maintenance	New Facility/ Safety Issue
Project Useful Life	20+ Years With Little/No Maintenance	20+ Years With Normal Maintenance	10-20 Years With Normal Maintenance	5-9 Years with Normal Maintenance	1-4 Years with Normal Maintenance
Conformity to Strategic Plans & Department Goals	Critical to accomplishing Established Plans / Goals	Assists in Accomplishing Established Plans / Goals	Will Not Assist or Will Hinder Accomplishing Plans / Goals	Recommended by City Council	Recommended by Staff
Recreational or Aesthetic Value	Major Value	Moderate value	No Value	Possibly Detrimental	
Estimated Frequency of Use	Every Day	Several Times per Week	Several Times per Month	Once per Month or Less	

Vision 2030 Guiding Principles Priority - (Choose One Best Fit)

☐ (A) Safe and Reliable Public Infrastructure ☐ (B) Economic Vitality and Community Amenities that Improve Quality of Life ☒ (C) Public Safety ☐ (D) Other

Category of Capital Expenditures - (Choose One Best Fit)

☐ Land Improvement ☒ Building Improvement ☐ Equipment ☐ Vehicle ☐ Technology ☐ Infrastructure

Financial Impact - Expenses

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029*	2030	2031	Total
Project Costs	125,000	100,000			75,000				7,300,000			7,600,000
On-Going Maintenance												-
Total Project Costs	125,000	100,000	-	-	75,000	-	-	-	7,300,000	-	-	7,600,000

*Life-to-date includes any actual expenditures from start of project through July 2021 and estimates for the remainder of FY 2021

*Unfunded

Basis for Project Cost Estimate

☐ Formal Proposal ☒ Contractor/Engineer Estimate ☐ State Purchasing Co-Op ☐ Staff Estimate

Financial Impact - Revenues

	Life-To-Date*	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Revenue Estimate												-

*Life-to-date includes any actual revenue generated from start of project through July 2021 and estimates for the remainder of FY 2021

Project Name:	Fire Station Improvements
Please provide details for the following: 1. Project Description 2. Justification 3. Measure of Success 4. Description of Revenue Generated (if applicable)	<p>STATION 1: The station has reached 12 years of service and is requiring some normal wear and tear upgrades to a building of this age. It is an industry standard to remove carpet from fire station living quarters to eliminate the possibility of MRSA and COVID contaminants that have occurred in many fire stations nationwide. Therefore, carpet will need to be removed in Fire Station 1 living quarters, watch office and the administrative offices and replaced with a laminate or wood product. Maintenance and repairs to the apparatus bay doors are an ongoing expense. These repairs and upgrades will assist in preserving the 40-50 year life span of Station 1.</p> <p>STATION 4: The station was built in 1983 and the Department has outgrown the facility. Living quarters to accommodate a 24/7 shift program, live-in firefighters, and an EMS staff continue to drive this project. Currently the existing station houses one AMR ambulance crew of two personnel on duty 24/7 and sporadic shift firefighters throughout the week. The Administrative Duty Firefighter is assigned to FS 24. Living facilities have been remodeled and are adequate for 5-6 career or volunteer firefighters working the shift schedule. The 2021 project request includes upgraded kitchen electrical (more outlets) and sink plumbing strong enough to clean dishes, new bathrooms to include water saving toilets, new showers and sinks, flooring and paint (estimated at \$65,000), and upgraded electrical and plumbing to accommodate a gear extractor which will increase the life of our members and their safety equipment. In 2021 we are asking for an additional \$100,000 to remodel the bathrooms and upgrade plumbing and electrical to accommodate more kitchen outlets and the gear washer. NOTE: This is still ongoing and we are using carry over funds to assist in the completion of paying for the project.</p>
Strategic Action Plan Success Factor(s):	1. Safe, Inclusive and Engaged, 2. Quality Services 3. Affordable and Thriving
Describe how this project connects to and supports Strategic Action Plan success factor(s) identified above.	Station 24 began an overdue upgrade in 2019 to include the remodel of the living area with the potential to bring in Shift Volunteer firefighters and/or Live-In firefighters. This was the first phase of the transformation of St 24. Currently underway is the renovation of the existing men's and women's restrooms into two unisex full service bathroom facilities to include one being ADA accessible to be in line with the city's ADA based policies. These improvements are intended to enhance the quality services by being able to recruit and retain volunteer firefighters who will be more comfortable living or doing shifts in a modern and up-to-date fire station that is also designed to be inclusive to the needs of the modern workforce in District II.
List any obstacles for implementation	Obstacles include the current COVID based supply chain and workforce shortage issues that may effect the timing of carrying out the renovation. This situation may also effect the current funding allocated based on simple supply and demand economics.

Finance Use Only

	Date
Received by Finance Department	
Reviewed by City Manager:	